Capital Improvements Program

Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy was updated in November 2013 and is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in their CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The amended Council Policy addresses areas of improvements identified in the 2011 CIP Audit and 2012 Public Utilities Department Audit that include consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. The amended Council Policy also provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool. The policy was initially adopted for transportation projects in Fiscal Year 2007 and first revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. Projects that were scored prior to November 13, 2013 used the process approved in the prior Prioritization Policy, revised in Fiscal Year 2008.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise-Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Prio Score Categ	-
Airport Assets				
Montgomery Field Rehabilitation / \$00680	91	Warranty	100 Medi	um
Brown Field / AAA00002	89	Continuing	Annual Ann	ual
Montgomery Field / AAA00001	90	Continuing	Annual Ann	ual

Table 2: Capital Improvement Projects by Project Type and Priority Scores

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Project	Page No.	Project Status	Priority Score	Priority Category
Buildings				
Miramar Clearwell Improvements / S11024	420	Continuing	100	High
69th & Mohawk Pump Station / \$12011	378	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / \$12040	455	Continuing	96	High
Children's Pool Lifeguard Station / S00644	129	Continuing	93	High
La Jolla Cove Lifeguard Station / S00792	147	Continuing	93	High
Fire Station No. 45 - E Mission Valley / S00688	139	Continuing	92	High
Bayview Reservoir Solar Project / \$14021	384	New	90	High
Cielo & Woodman Pump Station / \$12012	388	Continuing	90	High
Lower Otay Outlet Tower / S12018	410	Continuing	90	High
MOC Complex Solar Project / \$14022	415	New	90	High
Miramar Contract A Roof System Redesign / \$13016	421	Warranty	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	425	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	435	Continuing	90	High
South Metro Sewer Rehabilitation Phase 3B / S00317	452	Continuing	90	High
Museum of Man Roof Replacement / S11101	283	Continuing	86	High
PS 84 Upgrade & PS 62 Abandon / \$00308	433	Continuing	86	High
EAM ERP Implementation / S14000	394	Continuing	85	High
Enterprise Asset Management SAP / S13013	99	Continuing	85	High
Fire Station No. 07 - Barrio Logan / S15013	133	New	85	High
Fitting Facility Expansion / S10042	481	Continuing	84	High
Fleet Services Elect & Fac Improvements / L14002	482	Continuing	84	High
Barrett Flume Cover / S10013	383	Continuing	83	Medium
Fire Station No. 51 - Skyline Hills / \$14017	143	Continuing	83	Medium
Home Avenue Fire Station / S14018	146	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339	413	Continuing	83	Medium
MBC Odor Control Facility Upgrades / S00323	414	Continuing	83	Medium
North Pacific Beach Lifeguard Station / \$10119	150	Continuing	83	Medium
Wet Weather Storage Facility / S00314	469	Continuing	83	Medium
NCWRP Sludge Pump Station Upgrade / S00309	427	Warranty	82	Medium
EMT&S Boat Dock and Steam Line Relocation / S00319	395	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	134	Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	137	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / S10006	138	Continuing	81	Medium
Fire Station No. 47 - Pacific Highlands Ranch / S00689	140	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	141	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	144	Underfunded	81	Medium
Skyline-Paradise Hills Fire Station / S00687	153	Continuing	81	Medium
South Mission Beach Lifeguard Station / S00791	154	Continuing	81	Medium
Fire Station No. 05 - Hillcrest / S00788	132	Continuing	80	Medium
Fire Station No. 17 - Mid-City / S00783	136	Continuing	80	Medium
Scripps Ranch Pump Station / \$12019	448	Continuing	80	Medium

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Project	Page No.	Project Status	Priority Score	Priority Category
Ocean Beach Lifeguard Station / \$10121	151	Underfunded	79	Medium
SDFD Station Alerting / L12002	152	Continuing	79	Medium
Fire-Rescue Air Operations Facility / \$15012	145	New	78	Medium
SBWR Plant Demineralization / \$00310	447	Continuing	77	Medium
Lower Otay Reservoir Emer Outlet Improve / S00044	411	Continuing	75	Low
Fire Station No. 50 - North University City / \$13021	142	Continuing	74	Low
MBC Biosolids Storage Silos / \$00322	412	Continuing	74	Low
Metro Facilities Control Systems Upgrade / L10000	416	Continuing	72	Low
Municipal Facilities Control Systems Upgrade / L10001	426	Continuing	72	Low
Mission Beach Lifeguard Station / S00793	149	Warranty	71	Low
Chollas Building / S11025	387	Continuing	65	Low
Skyline Hills Library / \$00692	177	Continuing	64	Low
Balboa Branch Library / S00808	163	Warranty	62	Low
Mission Hills-Hillcrest Library / S13022	167	Continuing	62	Low
Ocean Beach Branch Library / \$00806	169	Warranty	62	Low
Paradise Hills Library / \$00810	171	Underfunded	62	Low
Rancho Bernardo Library / \$00812	172	Underfunded	62	Low
San Ysidro Branch Library / \$00802	175	Continuing	62	Low
Tierrasanta Library Expansion / \$15011	178	New	60	Low
Scripps Miramar Ranch Library / \$00811	176	Underfunded	59	Low
NTC Aquatic Center / S10000	284	Continuing	56	Low
Kensington/Normal Heights Library / S00795	164	Underfunded	49	Low
North Park Library / \$00798	168	Underfunded	49	Low
Library Collection Conversion to RFID / \$12000	165	Continuing	46	Low
Fire Station No. 15 - Expansion / \$13011	135	Continuing	44	Low
CNG Fueling Station for Refuse & Recycling / \$15000	108	New	40	Low
Otay East Branch Library / \$10025	170	Underfunded	39	Low
El Capitan Reservoir Road Improvements / \$00040	399	Continuing	20	Low
Alvarado WTP Upgrade & Expansion / \$00021	380	Warranty	N/A	N/A
Backup Generators at SPS's, TP & EMTS / \$12036	381	Continuing	N/A	N/A
CAB Fire Sprinkler Retrofit Project / S00819	479	Warranty	N/A	N/A
CAD System Replacement Project / S13100	361	Continuing	N/A	N/A
CIP Bond Issuance Reserve / S00342	385	Continuing	N/A	N/A
Convention Center Phase III Expansion / \$12022	499	Continuing	N/A	N/A
Fire Station No. 01 - Downtown / \$00786	131	Continuing	N/A	N/A
La Jolla Shores Lifeguard Station / \$00790	148	Warranty	N/A	N/A
Logan Heights Branch Library / \$00807	166	Warranty	N/A	N/A
Miramar WTP Upgrade & Expansion / S00024	422	Warranty	N/A	N/A
Montgomery Academy Joint Use Improvements / S00973	279	Continuing	N/A	N/A
Otay WTP Upgrade & Expansion / S00030	432	Warranty	N/A	N/A
PS Upgrades Group 1 North County / S00303	434	Continuing	N/A	N/A
Point Loma Grit Processing Improvements / S00315	438	Continuing	N/A	N/A
Police HQs CoGeneration Repower Project / \$10131	362	Continuing	N/A	N/A

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Project	Page No.	Project Status	Priority Score	Priority Category
Police Range Refurbishment / \$10118	363	Continuing	N/A	N/A
Public Safety Training Institute / S00816	364	Continuing	N/A	N/A
San Carlos Branch Library / S00800	173	Continuing	N/A	N/A
San Diego New Central Library / S00799	174	Continuing	N/A	N/A
Water Department Security Upgrades / \$00050	463	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / S00774	119	Continuing	N/A	N/A
Americans with Disabilities Improvements / ABE00001	477	Continuing	Annual	Annual
CIP Emergency Reserve / ABT00006	187	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	480	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	109	Continuing	Annual	Annual
Dams and Reservoirs / ABK00001	391	Continuing	Annual	Annual
Energy Commission Energy Efficiency Facility Imp / ABT00004	110	Continuing	Annual	Annual
Fire Station Major Component Replacement Rehab / ABC00001	130	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	402	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	417	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	418	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	440	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	441	Continuing	Annual	Annual
QUALCOMM Stadium / ABG00001	491	Continuing	Annual	Annual
Roof Replacement / ABT00002	483	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	454	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	467	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	468	Continuing	Annual	Annual
Drainage				
Alta La Jolla Drive Drainage Repair Phase II / \$10001	519	Continuing	91	High
Avenida de la Playa Infrastructure-SD / \$13018	521	Continuing	73	-
SD River Dredging Qualcomm Way to SR163 / S00606	311	Continuing	69	High
34th Street Storm Drain / \$11001	512	Continuing	48	High Medium
Coolidge Street Storm Drain / \$11003	546	Continuing	46	
San Remo Way Storm Drain / \$11004	626	Continuing	_	Medium Medium
-	587	· ·	44	
Manhassett Dr Storm Drain System Upgrade / \$11005		Warranty	43	Medium
Hayes Ave Storm Drain / \$11002	569 500	Continuing Warranty	41	Low
Maryland Street Storm Drain Replacement / S10056	588	· ·	37	Low
La Jolla Ecological Reserve Area of ASBS / \$00607	581 525	Warranty	28	Low
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	525	Warranty	N/A	N/A
Famosa Slough Salt Marsh Creation / S00605	248	Warranty	N/A	N/A
Drainage Projects / ACA00001	552	Continuing	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	619	Continuing	Annual	Annual
Watershed CIP / ACC00001	663	Continuing	Annual	Annual
Golf				
Mission Bay Golf Course Practice Cntr Bldg Improve / \$01090	271	Continuing	60	Medium
Mission Bay GC Renovation/Reconstruction / \$11010	269	Continuing	54	Medium

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Table 2: Supital improvement i Tojects by i	Troject Type and Thority ocores			
Project	Page No.	Project Status	Priority Score	Priority Category
Balboa Park Golf Course # Clubhouse / S00614	203	Continuing	44	Medium
Torrey Pines N. Golf Course-Improvements / \$14019	336	Continuing	34	Medium
Balboa Park GC Irrigation System / \$00632	201	Warranty	N/A	N/A
Balboa Park Golf Course / AEA00002	202	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	270	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	335	Continuing	Annual	Annual
Landfills				
Future Waste Mgmt Disposal & Processing Facilities / S01088	112	Continuing	92	High
West Miramar Refuse Disposal Facility - Phase 2 / S01074	120	Continuing	89	High
Arizona Street Landfill Closure and Modifications / S00682	107	Continuing	85	Medium
So Chollas Landfill / Stormwater Improvements / S00684	115	Continuing	85	Medium
South Chollas Landfill / S00776	116	Continuing	85	Medium
South Miramar Landfill / S00779	117	Continuing	74	Low
Miramar Landfill Greenery Expansion / S00975	114	Continuing	53	Low
Environmental Services Operations Yard Improvement / AFA00003	111	Continuing	Annual	Annual
Minor Improvements to Landfills / AFA00001	113	Continuing	Annual	Annual
Underground Tank Program / AFA00002	118	Continuing	Annual	Annual
Parks				
Carmel Grove Mini Park Play Area Upgrade / S00659	215	Warranty	91	High
Del Mar Trails Park Play Area Upgrades / S11016	241	Warranty	91	High
Tierrasanta CP Sports Field Lighting / S11011	327	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / \$11020	329	Continuing	90	High
Windwood II MP Play Area Upgrades / \$11017	351	Continuing	90	High
Dailard NP Play Area Upgrades / \$10028	231	Warranty	86	High
Palisades Park Comfort Station Replace / \$10026	296	Continuing	84	High
Mountain View NP Area Upgrades / S11019	281	Continuing	83	High
Rancho Bernardo CP Sports Field Lights / \$11012	299	Continuing	83	High
San Ysidro Athletic Area/Larsen Fld Lght / S11013	314	Continuing	83	High
Gompers NP - Play Area Upgrades / \$11030	249	Warranty	82	High
Views West NP ADA Upgrades / \$10031	341	Warranty	82	High
Memorial Pool Improvements / S00970	265	Continuing	78	High
Rancho Mission Neighborhood Park Play Area Upgrade / \$15004	303	New	77	High
City Heights Square Mini-Park / S01070	223	Continuing	76	High
Silver Wing NP Sports Field/Lighting / S11051	316	Continuing	74	High
Gonzales Canyon Neighborhood Park / S00994	250	Continuing	73	High
Riviera Del Sol Neighborhood Park / \$00999	309	Continuing	73	High
Walker NP Playground Upgrades / \$10092	344	Warranty	73	High
Larsen Field ADA Improvements Phase II / \$13004	260	Continuing	71	High
Linda Vista Community Park Picnic Area / S01068	261	Continuing	71	High
Crystal Pier Improvements / S11014	230	Continuing	70	High
Mission Bay Athletic Area Comfort Station Mod / \$10021	268	Continuing	68	High
Roosevelt Middle School Improvements / S00761	310	Warranty	68	High
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	Page	Project	Priority	Priority
Project	No.	Status		Category
Wegeforth Elementary School Joint Use / S00764	346	Continuing	67	High
Rancho Penasquitos Skate Park / \$12002	305	Continuing	65	High
Sixth Avenue Playground Improvements / \$00616	317	Underfunded	65	High
ADA Improvements & Expansion of Paradise Senior Ce / \$15002	197	New	62	Medium
Angier Elementary School Joint Use / S00762	198	Continuing	62	Medium
Cabrillo Heights NP Improvements / S00763	208	Continuing	62	Medium
Linda Vista Skate Park / \$15008	262	Continuing	62	Medium
Mohnike Adobe and Barn Restoration / \$13008	278	Continuing	62	Medium
Pacific Breezes (Ocean View Hills) CP / S00649	294	Continuing	62	Medium
McKinley Elementary School JU Improvemts / \$12001	264	Continuing	61	Medium
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	318	Continuing	59	Medium
Wagenheim Joint Use Facility / S15007	343	New	59	Medium
Sunset Cliffs Natural Pk Hillside Imp Presrv / \$10091	319	Continuing	58	Medium
Central Ave Mini Park Ph II Skate Plaza / \$14010	218	Continuing	57	Medium
Chicano Park ADA Upgrades / \$13003	220	Continuing	57	Medium
Carmel Valley Neighborhood Park #8 / \$00642	217	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / \$13023	236	Continuing	55	Medium
Olive St Park Acquisition/Development / S10051	290	Continuing	54	Medium
Trail for All People / \$13001	337	Continuing	54	Medium
El Cuervo Adobe Improvements / \$14006	244	Continuing	53	Medium
Old Mission Dam Preservation / S00611	289	Warranty	53	Medium
West Maple Canyon MP / S00760	349	Continuing	52	Medium
Chollas Community Park / S00654	221	Underfunded	49	Medium
Home Avenue Park / \$00673	256	Continuing	49	Medium
Wightman Street Neighborhood Park / S00767	350	Continuing	49	Medium
Cowles Mountain Access Rd Rehabilitation / \$14001	227	Continuing	48	Medium
Torrey Hills NP Development / \$13007	331	Continuing	47	Medium
Canyon Hills Resource Park Improvements / \$15006	211	New	45	Medium
Hickman Fields Athletic Area / \$00751	252	Continuing	44	Medium
Coast Blvd Walkway Improvements / \$15001	224	New	42	Medium
Chollas Lake Pk Playground Improvements / \$14002	222	Continuing	40	Low
W. Henderson Security Light Improvement / S14014	342	Continuing	40	Low
Central Avenue Mini Park Acquisition/Development / S00992	219	Continuing	39	Low
Balboa Park Alcazar Pkg Lot Improvements / \$14013	199	Continuing	37	Low
Ocean Beach Veterans Memorial / \$14012	288	Continuing	37	Low
North Ocean Beach Gateway Ph II / \$12041	285	Continuing	35	Low
North Park MP & Streetscape Improvements / \$10050	286	Continuing	34	Low
Tubman Charter School JU Improvements / \$13000	338	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredging / S00655	258	Underfunded	27	Low
Sefton Field Improvements / S01012	315	Underfunded	27	Low
Canyonside Community Park Improvements / S12004	213	Continuing	22	Low
Mission Trails RP Cowles Mountain Trail / \$10065	275	Continuing	20	Low
Mission Trails RP Trail Realignments / \$10066	277	Continuing	20	Low

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Table 2. Supital improvement i rojects by		Type and Then	ty Coores	
Project	Page No.	Project Status	Priority Score	Priority Category
Del Mar Mesa Central Multi Use Trail / S00890	234	Continuing	19	Low
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	237	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / \$00889	238	Continuing	19	Low
Hiking & Equestrian Trail NP #10 / \$00722	254	Continuing	19	Low
Hiking & Equestrian Trails - Eastern Region / S00891	255	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / \$14007	312	Continuing	19	Low
University Village Park Tot Lot / \$13005	339	Continuing	17	Low
Dennery Ranch Neighborhood Park / S00636	242	Continuing	16	Low
Hidden Trails Neighborhood Park / \$00995	253	Continuing	16	Low
Martin Luther King Jr. Promenade / \$13020	263	Continuing	15	Low
Rancho Penasquitos Towne Centre Park Imp / \$12003	306	Continuing	14	Low
Beyer Park Development / S00752	205	Underfunded	12	Low
Mira Mesa CP - Exp & Aquatic Complex / S00667	267	Continuing	11	Low
Mid City Skate Park / \$15003	266	New	10	Low
Fairbrook Neighborhood Park - Acquisition / S01002	246	Continuing	9	Low
Crest Canyon Neighborhood Park / \$15005	228	New	8	Low
Black Mountain Park Survey & Management Plan / \$00670	207	Continuing	N/A	N/A
California Tower Seismic Retrofit / L12003	209	Continuing	N/A	N/A
Canyonside Community Park / \$00768	212	Warranty	N/A	N/A
Crest Canyon Resource Management Plan / \$10067	229	Continuing	N/A	N/A
Del Mar Heights Road Multi-Use Trail Undercrossing / RD12004	232	Continuing	N/A	N/A
Del Mar Mesa Acquisition / S00998	233	Continuing	N/A	N/A
Del Mar Mesa Neighborhood Park / \$00648	235	Warranty	N/A	N/A
Fairbrook Neighborhood Park Development / \$01083	247	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / \$10068	251	Continuing	N/A	N/A
Lake Murray CP Play Area Expansion / \$11018	259	Warranty	N/A	N/A
Mission Bay/Fiesta Island Development Plan / \$00624	273	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / S01014	276	Continuing	N/A	N/A
Montgomery Waller Community Park / \$00754	280	Warranty	N/A	N/A
Multiple Species Conservation / S01076	282	Continuing	N/A	N/A
Otay Valley Fenton Pond RecreationTrail / \$00753	292	Warranty	N/A	N/A
Otay Valley RP Beyer Blvd Staging Area / \$00638	293	Warranty	N/A	N/A
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	295	Continuing	N/A	N/A
Rancho Encantada Park #2 / S00652	302	Continuing	N/A	N/A
San Diego River Park Master Plan / \$01001	313	Warranty	N/A	N/A
Torrey Highlands Trail System / RD12002	330	Continuing	N/A	N/A
Torrey Meadows Neighborhood Park / \$00651	333	Continuing	N/A	N/A
Torrey Pines City Park General Development Plan / \$01015	334	Underfunded	N/A	N/A
Valencia Park Acquisition & Development / S11103	340	Continuing	N/A	N/A
West Lewis and Falcon Streets MP / S00757	348	Warranty	N/A	N/A
Balboa Park Arcade / AGF00002	200	Warranty	Annual	Annual
Coastal Erosion and Access / AGF00006	225	Continuing	Annual	Annual
Joint Use Improvements - Citywide / AGF00003	257	Continuing	Annual	Annual

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Mission Bay Improvements / AGF00004	272	Continuing	Annual	Annual
Open Space Improvements / AGG00001	291	Continuing	Annual	Annual
Park & Recreation Grant Match Funding / AGF00001	297	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	307	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	308	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / \$12014	446	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / \$13010	245	Continuing	40	Medium
Recycled Water System Upgrades / \$10010	444	Continuing	N/A	N/A
South Bay Reclamation System / S00018	451	Warranty	N/A	N/A
North City Reclamation System / AHC00002	428	Continuing	Annual	Annual
Reclaimed Water Extension / AHC00001	442	Continuing	Annual	Annual
Reclaimed Water Retrofit / AHC00003	443	Continuing	Annual	Annual
Recycled Water Systems Upgrades / AHC00004	445	Continuing	Annual	Annual
Transportation				
54th Street/Euclid Avenue Bikeways / \$00956	517	Warranty	91	High
Balboa Ave/Tierrasanta Blvd Bikeway / \$00957	523	Warranty	91	High
Kearny Villa Road Bike Lane Improvements / S00961	579	Warranty	91	High
Ruffin Road/Murphy Canyon Road Bikeway Project / \$00959	622	Warranty	91	High
State Route 56 Bike Interchanges / \$00955	639	Continuing	90	High
38th Street Improvements / \$00930	515	Continuing	81	High
Midway Street Bluff Repair / \$12005	590	Continuing	80	High
Aldine Drive and Fairmount Drive Slope Restoration / S00865	518	Warranty	78	High
Mission Beach Boardwalk Bulkhead / L14004	595	Continuing	78	High
35th & 34th at Madison Avenue Improvements / S00922	513	Continuing	76	High
N Harbor Dr Navy Estuary Seismic Retrofit / \$00728	598	Warranty	74	High
Rancho Bernardo Bikeway / \$00962	614	Warranty	74	High
Sea World Drive/Interstate 5 Interchange Imp / \$00888	630	Continuing	74	High
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	542	Continuing	73	High
Juan Street Concrete Street / S00602	577	Continuing	73	High
Laurel Street Bridge Over State Route 163 / S00939	585	Warranty	73	High
Coastal Rail Trail / S00951	544	Continuing	72	High
Talbot Street Slope Restoration / S00609	645	Continuing	72	High
Miramar Road-Interstate 805 Easterly Ramps / \$00880	594	Continuing	71	High
State Route 163/Clairemont Mesa Blvd Interchange / \$00905	637	Continuing	71	High
Bear Drive Retaining Wall / \$10093	527	Continuing	70	High
West Mission Bay Drive Bridge Over San Diego River / S00871	664	Continuing	70	High
Mission Trails Regional Park/Mission Bay Bike Path / S00734	597	Continuing	69	High
Mira Mesa Community Transit Center / S00847	592	Continuing	68	High
Interstate 5 Underpass - Bikeway/Ped Connector / \$00982	576	Underfunded	66	High
Old Otay Mesa Road- Westerly / S00870	605	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / \$11045	609	Continuing	66	High
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Table 2: Capital Improvement Projects by Project Type and Priority Scores

Table 2: Oapital Improvement i Tojects by	0,000	Type and Thority	000100	
Project	Page No.	Project Status	Priority Score	Priority Category
SR2S Traffic Safety Projects Grant #1 / L00010	623	Warranty	65	High
Pacific Beach Curb Ramp Barrier Removal / S11048	607	Continuing	62	High
25th Street Renaissance Project / \$00985	511	Continuing	61	High
State Route 163/Friars Road / S00851	638	Continuing	61	High
FY12 Asphalt Overlay Group I / S12030	557	Continuing	60	High
FY12 Asphalt Overlay Group II / S12031	558	Continuing	60	High
Torrey Pines Improvements Phase I / S00613	650	Continuing	58	High
Palm Avenue Roadway Improvements / S00913	611	Continuing	57	High
SR94/Euclid Av Interchange Phase 2 / S14009	624	Continuing	57	High
North Torrey Pines Road Bridge/ Los Penasquitos / \$00935	602	Warranty	56	High
Poway Road Bicycle Path - Class I / S00943	613	Continuing	56	High
Regents Road Widening-Genesee to Executive / S00881	616	Continuing	56	High
San Diego River Multi-Use Path / \$00958	625	Continuing	56	High
Taylor Street - Bikeway / \$00965	646	Continuing	56	High
University Ave/Alabama Bike & Ped Safety Imp / \$00960	657	Warranty	56	High
43rd Street Widening / S00845	516	Warranty	55	Medium
Carmel Valley Rd-Via Albutura to Camino Del Sur / \$00854	539	Continuing	55	Medium
Talmadge Historic Gates / L12001	322	Continuing	55	Medium
El Camino Real - Half Mile to Via De La Valle / \$00856	553	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / S00869	610	Continuing	53	Medium
Streamview Drive Improvements / \$00864	643	Continuing	53	Medium
University Avenue Mobility Project / S00915	658	Continuing	53	Medium
Florence Griffith Joyner Elementary SR2S / \$10061	561	Warranty	52	Medium
Linda Vista Rd at Genesee Intersection Improvement / S00907	586	Continuing	52	Medium
Bayshore Bikeway / S00944	526	Warranty	51	Medium
Carmel Valley Road Enhancement Project / S00859	541	Warranty	51	Medium
Del Sol Boulevard-Central / S00858	550	Continuing	51	Medium
Georgia Street Bridge Improvements / S00863	567	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / L12000	226	Continuing	50	Medium
Sorrento Valley Road & Interstate 5 Interchange / S00914	633	Continuing	50	Medium
Skyline Drive Improvements / \$00912	632	Warranty	49	Medium
Bay Terraces Parkside Greenbelt Lighting / \$14008	204	Continuing	48	Medium
Five Points Neighborhood Pedestrian Improvements / \$00988	559	Continuing	48	Medium
North Park/Main St Sidewalk Improvements / \$10040	287	Continuing	47	Medium
Berger Ave Sidewalk & Curb Ramps / \$11044	528	Warranty	46	Medium
Carmel Valley Rd-Lopelia Meadows to Via Abertura / \$00934	538	Continuing	46	Medium
El Cajon Boulevard Streetscape Improvements / S00826	243	Continuing	46	Medium
Torrey Meadows Drive Overcrossing / \$10015	649	Continuing	46	Medium
Genesee Avenue - Widen Interstate 5 Crossing / S00839	565	Continuing	44	Medium
Cherokee Street Improvements / S00921	543	Continuing	43	Medium
Otay Mesa Truck Route Phase 4 / S11060	606	Continuing	43	Medium
Camino Del Sur - SR-56 to Dormouse / S00872	534	Continuing	42	Medium
Carmel Valley Landscaping & Irrigation / L14000	216	Continuing	42	Medium

Table 2: Capital Improvement Projects by Project Type and Priority Scores

	Page	Project	Priority	Priority
Project	No.	Status	Score	Category
Spring Canyon Road-Scripps Ranch to Pomerado Road / \$00832	635	Warranty	42	Medium
Tierrasanta - Median Conversion / L14001	326	Continuing	42	Medium
Torrey Pines Road Slope Restoration / \$00877	651	Continuing	42	Medium
Bird Rock Median Lighting / S11007	206	Warranty	41	Low
Camino Santa Fe Median Improvements / \$10037	210	Continuing	41	Low
Carmel Country Road Low Flow Channel / \$00969	535	Continuing	41	Low
Saturn Blvd Roadway Improvements / S11028	627	Continuing	41	Low
Talmadge Streetscape & Lighting Zone 2W / S00977	325	Warranty	41	Low
Kelton Road Pedestrian Improvements / S10154	580	Continuing	38	Low
North Park Lighting Improvements / \$00823	600	Warranty	38	Low
Switzer Canyon Bridge Enhancement Prog / \$10054	320	Continuing	38	Low
Holly Dr. Street Improvements / S11033	571	Continuing	37	Low
Scripps Ranch/Mira Mesa Medians Project / \$00838	629	Warranty	37	Low
State Route 15 Bikeway Study / \$00731	636	Warranty	36	Low
Talmadge Decorative Streetlight Restoration / S00978	321	Continuing	36	Low
Talmadge Street Improvements / S00820	323	Warranty	36	Low
Talmadge Streetscape & Lighting Zone 1E / S00976	324	Warranty	36	Low
Del Mar Terrace Street Improvements / L14003	239	Continuing	34	Low
Del Mar Terrace Street Improvements / \$10038	240	Warranty	34	Low
La Jolla Mesa Drive Sidewalk / \$00928	582	Continuing	33	Low
Washington Street Improvements Phase II / \$00703	662	Warranty	33	Low
El Camino Real/State Route 56 Bike Path Connector / \$00981	555	Continuing	32	Low
North Torrey Pines Roadway & Median Enhancements / S00868	603	Continuing	32	Low
Rancho Bernardo Streetscape-Phase I / \$12006	300	Continuing	32	Low
Torrey Highlands Community ID & Enhance / S11009	328	Continuing	32	Low
Welcome to Rancho Bernardo Signs / \$10036	347	Continuing	32	Low
Mission Hills Historic Street Lighting / S11008	274	Continuing	30	Low
Rancho Penasquitos Monument Signs / \$10032	304	Warranty	29	Low
Pomerado Median Improve-N of R Bernardo / \$10035	298	Continuing	28	Low
Rancho Bernardo Westwood Soundwall / \$10033	301	Warranty	28	Low
Carmel Country Road Median Improvements / S10039	214	Warranty	27	Low
Sports Arena Blvd-Rosecrans to Midway / S00721	634	Continuing	27	Low
Bicycle Loop Detectors / S11058	529	Warranty	24	Low
Del Mar Heights Road Flashing Beacon / \$00987	548	Continuing	24	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / \$00941	647	Continuing	23	Low
Stockton Street Lights / S10130	642	Warranty	22	Low
Kearny Mesa Community Sign / S10044	578	Warranty	21	Low
Webster Neighborhood Identification Sign / S14005	345	Continuing	21	Low
Torrey Hills SDG&E Easement Enhancement / S11006	332	Continuing	19	Low
La Jolla Village Drive and Regents Road / \$00867	584	Continuing	15	Low
Genesee Avenue-Nobel Dr to SR 52 / S00852	566	Continuing	13	Low
Balboa Avenue Corridor Improvements / S00831	524	Continuing	12	Low
Thorn Street Median Improvements / S00844	648	Warranty	10	Low
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Table 2: Capital Improvement Projects by Project Type and Priority Scores

Table 2: Oapital Improvement i Tojecto by	,	o. n.y		
Project	Page No.	Project Status	Priority Score	Priority Category
36th Street Landscape Maintenance / \$00902	514	Continuing	N/A	N/A
Azalea Park Neighborhood Identification / S00699	522	Warranty	N/A	N/A
Bicycle Rings and Racks / \$00968	530	Continuing	N/A	N/A
Camino Del Sur (Bernardo Lakes/Lone Quail Rd) / RD11000	533	Continuing	N/A	N/A
Carmel Mountain Road to Del Mar Mesa Road / \$00846	536	Continuing	N/A	N/A
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows Pl / S00906	537	Warranty	N/A	N/A
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	540	Continuing	N/A	N/A
Del Mar Heights Road-4/6 Lanes / S00903	549	Warranty	N/A	N/A
Dennery Road East / \$10018	551	Continuing	N/A	N/A
El Camino Real Widening / S00916	554	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / \$00886	556	Warranty	N/A	N/A
Florida Drive Median Improvements / S11057	562	Continuing	N/A	N/A
Fourth Avenue and Quince Street / S11055	563	Warranty	N/A	N/A
Fourth Avenue/Fifth Avenue & Nutmeg Str / \$11056	564	Warranty	N/A	N/A
Hillery Drive Improvements / S11064	570	Continuing	N/A	N/A
I-5 to SR-56 Freeway Connectors / S00707	572	Continuing	N/A	N/A
I-5/SR-56 Fiberoptic Relocation / S00708	573	Continuing	N/A	N/A
La Jolla Village Drive - Interstate 805 Ramps / \$00857	583	Warranty	N/A	N/A
Mira Sorrento Place-Scranton to Vista Sorrento / \$00878	593	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / \$00726	596	Continuing	N/A	N/A
North Torrey Pines Road @ Genesee Avenue / \$00720	601	Warranty	N/A	N/A
Ocean View Hills Parkway / S00882	604	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	608	Continuing	N/A	N/A
Park Boulevard and Essex Street / S11054	612	Warranty	N/A	N/A
Regents Road Bridge / S00729	615	Warranty	N/A	N/A
Rose Creek Bikeway / S00946	620	Warranty	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	621	Warranty	N/A	N/A
State Route 56 Freeway Expansion / RD14000	640	Continuing	N/A	N/A
State Route 56-Carmel Country to Black Mountain / S00853	641	Warranty	N/A	N/A
Triple Pipe Crossing Dennery Road / \$10017	656	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	660	Continuing	N/A	N/A
Village Loop Road / S00919	661	Warranty	N/A	N/A
West San Ysidro Blvd Streetscape / S00822	665	Warranty	N/A	N/A
Westerly Extension of Hazard Center Drive / RD10001	666	Continuing	N/A	N/A
Architectural Barrier Removal - DIF Funded / All00001	520	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	531	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	532	Continuing	Annual	Annual
Concrete Streets / AID00006	545	Continuing	Annual	Annual
Coopertive Traffic Signal Projects / AlL00003	547	Continuing	Annual	Annual
Five Year CIP Planning / AID00003	560	Continuing	Annual	Annual
Guard Rails / AIE00002	568	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	574	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	575	Continuing	Annual	Annual

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Table 2. Supital improvement i rojects by	i i Oject	Type and Th	officy occircs	
Project	Page No.	Project Status	Priority Score	Priority Category
Median Installation / AIG00001	589	Continuing	Annual	Annual
Minor Bike Facilities / AIA00001	591	Continuing	Annual	Annual
New Walkways / AIK00001	599	Continuing	Annual	Annual
Replace Obsolete T/S Controllers / AlL00010	617	Continuing	Annual	Annual
Resurfacing of City Streets / AID00005	618	Continuing	Annual	Annual
School Traffic Safety Improvements / AIK00002	628	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	631	Continuing	Annual	Annual
Street Light Circuit Upgrades / AlH00002	644	Continuing	Annual	Annual
Traffic Calming / AlL00001	652	Continuing	Annual	Annual
Traffic Signals - Citywide / AlL00004	653	Continuing	Annual	Annual
Traffic Signals Modification / AlL00005	654	Continuing	Annual	Annual
Transportation Grant Match / AID00002	655	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	659	Continuing	Annual	Annual
Wastewater				
East Mission Gorge Force Main Rehabilitation / \$00326	396	Continuing	90	Medium
Harbor Drive Trunk Sewer Replacement / S00336	404	Warranty	90	Medium
Montezuma Trunk Sewer / S00332	423	Warranty	90	Medium
Balboa Terrace Trunk Sewer / \$12035	382	Warranty	N/A	N/A
East Point Loma Trunk Sewer / S00329	397	Warranty	N/A	N/A
Lake Murray Trunk Sewer / S00335	406	Warranty	N/A	N/A
South Mission Valley Trunk Sewer / S00302	453	Warranty	N/A	N/A
USIU Trunk Sewer / \$00334	457	Warranty	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / AJB00001	419	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	437	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	450	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	459	Continuing	Annual	Annual
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Water Catalina 12inch Cast Iron Mains / \$12008	386	Continuing	0.0	Lligh
Montezuma/Mid-City Pipeline Phase II / \$11026	424	Continuing	98	High
Harbor Drive Pipelines Replacement / S12028	403	Continuing	98	High
Lindbergh Field 16" Cl Main Replacement / S10055	408	Warranty	97	High
El Monte Pipeline No 2 / S10008	400	Continuing	97	High
30th Street Pipeline Replacement / \$12010	377	Continuing	96	High
University Ave Pipeline Replacement / S11021	458	Continuing	93	High
• • •	460	ū	93	High
Upas St Pipeline Replacement / \$11022 Alvarado 2nd PL Exten & Morena Blvd Cl / \$12013		Continuing	93	High
	379 430	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / \$12016	430	Continuing	91	Medium
Otay Second Pipeline Improvements / S00032	431	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / \$13015	461	Continuing	90	Medium
Colony Hill Water Main Relocation / \$11102	389	Warranty	88	Medium
Pacific Beach Pipeline South (W) / \$12015	436	Continuing	85	Medium
Del Mar Heights East Segment / \$12017	392	Continuing	83	Low

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
La Jolla Scenic Drive 16inch Main / \$12009	405	Continuing	82	Low
Otay 1st/2nd PPL Abandon E of Highland / \$11027	429	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / \$00069	409	Continuing	70	Low
El Capitan Pipeline #2 Valves / \$10005	398	Warranty	67	Low
Water Group 787 / S11108	464	Continuing	38	Low
Torrey Pines Road/La Jolla Blvd Main Replacement / \$00003	456	Warranty	31	Low
Del Mar Heights Pipeline Relocation / \$00070	393	Continuing	N/A	N/A
Water CIP Reserve / S00048	462	Continuing	N/A	N/A
Water Group Job 915 (3012) / \$10123	465	Warranty	N/A	N/A
Corrosion Control / AKA00001	390	Continuing	Annual	Annual
Freeway Relocation / AKB00002	401	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	407	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	439	Continuing	Annual	Annual
Seismic Upgrades / AKB00004	449	Continuing	Annual	Annual
Water Main Replacements / AKB00003	466	Continuing	Annual	Annual